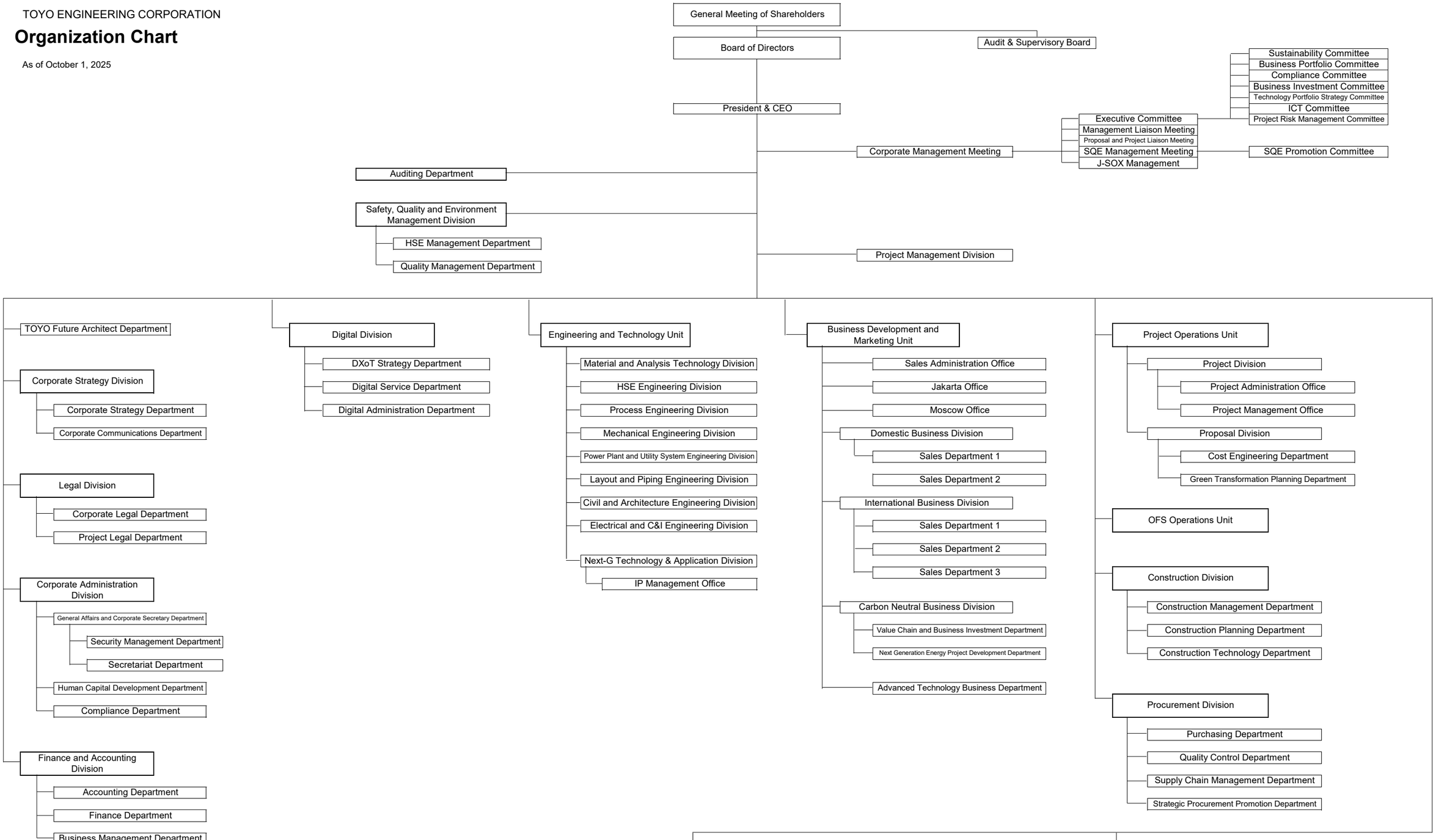
TOYO ENGINEERING CORPORATION

Organization Chart

As of October 1, 2025



《Domestic Subsidiaries》

TEC AIR SERVICE CORPORATION
TEC BUSINESS SERVICES CORPORATION
TEC PROJECT SERVICES CORPORATION
CHIBA DATA CENTER CORPORATION
TEC ACCOUNTING & CONSULTING LTD.

《Major Subsidiaries and Affiliated Companies》

Korea	TOYO ENGINEERING KOREA LIMITED
China	TOYO ENGINEERING CORP., CHINA
Indonesia	PT. INTI KARYA PERSADA TEHNIK
Malaysia	TOYO ENGINEERING & CONSTRUCTION Sendirian Berhad
India	TOYO ENGINEERING INDIA PRIVATE LIMITED
Italy	TOYO ENGINEERING EUROPE, S.r.l.
U.S.A.	TOYO U.S.A., INC.
Brazil	TOYO DO BRASIL CONSULTORIA E CONSTRUCOES INDUSTRIAIS LTDA.
Brazil	TS PARTICIPAÇÕES E INVESTIMENTOS S/A